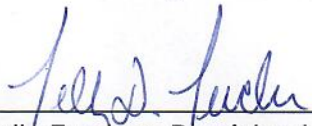


DETERMINATION FOR EMERGENCY PROCUREMENT

The Institute for Advanced Learning and Research ("IALR") has exercised its right to terminate for convenience its Marketing and Recruiting Services Subcontract with its current vendor. IALR has performance obligations under its Follow-On Production Agreement W519TC-23-9-2009, originally dated February 9, 2023, and subsequently modified on June 26, 2025 (Modification P00005) with the Army Contracting Command – Rock Island, for the Accelerated Training in Defense Manufacturing ("ATDM") training program, particularly regarding the recruitment of students to participate in the program and of industry partners to sponsor students, hire graduates, and collaborate on curriculum development, for which time is of the essence. IALR's vendor under its recently-terminated Marketing and Recruiting Services Subcontract was primarily responsible for leading IALR's recruitment efforts for the ATDM training program. Due to IALR's termination of the Marketing and Recruiting Services Subcontract and its continuing obligation to timely recruit students and industry partners for the ATDM training program, I have determined that an emergency exists and IALR must move expeditiously to contract with a new vendor to provide marketing and recruiting services for the ATDM training program. As for the selection of the particular contractor, IALR recently underwent the statutorily-required procurement process for the selection of a vendor for the Marketing and Recruiting Services Subcontract. Through that procurement process, IALR identified two potential, qualified vendors for the contract. The vendor ranked first was awarded the contract, but, as noted, that contract has now been terminated for convenience. I have determined that awarding the contract for completing ATDM-related marketing and recruiting services to the vendor that was ranked second in the prior procurement process is the most fair and equitable process for awarding this emergency contract.



Telly Tucker, President

Date: 1/23/26

NOTICE OF AWARD

The Institute for Advanced Learning and Research ("IALR") is awarding a contract, on an emergency basis, for strategic marketing and recruitment services and deliverables required for the Accelerated Training in Defense Manufacturing ("ATDM") training program. The contract is being awarded to Access, Inc. The contract is being awarded effective January 22, 2026.

[Signature]
Terry Tucker, President

Date: 1/22/26